



DECEMBER 2001

REGIONAL PLAN READY FOR PUBLIC VOTE

by Ursula Montano and Bill Towler, AICP

The vision of the citizens of the Flagstaff area is to preserve and enhance the essence of the community, the characteristics that make it unique and special. Growth is carefully controlled to improve the community's livability. The open spaces around the community are protected through the use of growth boundaries. The identity of the city and of the separate communities around the city is preserved. The entire Flagstaff region is a better place to live.

Flagstaff's growth dynamics are not bound by its jurisdictional boundaries, but are regional in nature extending to the surrounding areas of Doney Park, Timberline/Fernwood, Fort Valley, Bellemont, Kachina Village, and Mountainaire. The issues and problems confronting the greater Flagstaff area are also regional in nature, crossing the borders of the infrastructure systems of transportation, parks and recreation, fire protection, housing, water resources, and the provision of community facilities and services. The Flagstaff Area Regional Land Use and Transportation Plan addresses these issues. The plan is intended to guide future land use decisions in the City of Flagstaff and in the surrounding planning area encompassing 525 square miles of Coconino County.

The Regional Plan is an expansion of, and an update to, the existing city and county plans, and brings these existing plans together to deal with the region as a whole. Prior to beginning work on the Regional Land Use and Transportation Plan, the citizens of the Flagstaff area embarked on a visioning process which is embodied in *A Vision for our Community—Flagstaff 2020*.

The Vision 2020 process helped citizens identify the trends and forces shaping the community. The Vision 2020 project emphasized the desire by the residents to initiate regional planning and for the

city and county to work cooperatively on long-range planning, protect open spaces, improve roads and traffic management (including the promotion of alternative modes of transportation), provide affordable housing and decent jobs, and consider redevelopment and infill as important parts of the development process.

Through the Vision 2020 process, values of Flagstaff's region are reflected in a shared vision and a set of community-driven key objectives including:

- Managing growth by containing it within growth boundaries
- Reducing urban sprawl
- Protecting State Trust and Forest Service lands
- Placing development close to public transit; providing access for pedestrians and bicyclists; and developing an enhanced road system for good traffic flow
- Implementing strong development standards
- Promoting mixed-use residential/commercial development, such as homes above businesses
- Applying design guidelines
- Establishing people-oriented neighborhoods
- Providing affordable housing
- Emphasizing infill development which helps increase housing availability in existing residential areas
- Providing accessible neighborhood parks and greenways in and around the community
- Protecting wildlife habitat
- Establishing master-planned industrial zones
- Establishing activity centers that residents can be proud of
- Preserving historic, archaeological, and cultural resources

Continued on page 2

Vision 2020's goals are the foundation for the Flagstaff Regional Plan. The Regional Plan carries forward the vision that was articulated that growth is carefully controlled and directed through local and regional planning to enhance the community's livability.

Also setting the stage for a land use and transportation plan on a regional level was the multi-governmental agency *Flagstaff Area Open Spaces and Greenways Plan*. As with *Vision 2020*, this Plan was completed just prior to the commencement of the regional planning process. This Open Spaces Plan identified lands around the developed and urbanized areas in the greater Flagstaff community for their value as open space.

Flagstaff is surrounded by land under public jurisdiction. Nearly 75 percent of land in the planning area is under the jurisdiction of the U.S. Forest Service and National Park Service, 8 percent is under jurisdiction of the State Land Department, and approximately 3.5 percent is under the jurisdiction of the Navajo Army Depot. These lands are managed for a multitude of public recreational and economic uses. The vast majority of these lands should remain intact as open lands.

It is expected that the large majority of Forest Service lands will remain under the management of the Forest Service. Also of interest, is the status of the State Trust lands surrounding the city. There are more than 25,000 acres of State Trust land within the area boundary, including more than 6,500 acres (10 square miles) within the city limits.

With extensive public participation and input from the community, the *Vision* and the *Open Space Plan* led to the development of a preferred land use and transportation scenario with a compact urban form.

The regional planning process officially began in early 1998 when a consulting team was hired. City and county staff worked closely with the consulting team throughout the process as a core team, responsible for developing the plan. Over the course of 15 months, the core team prepared an inventory of the existing physical and socio-economic conditions of the region; developed a series of alternative land use and transportation scenarios; identified and discussed key policy issues to be addressed by the plan; prepared a preferred land use and transportation plan; and developed a policy framework.

Also in early 1998, the City Council and the County Board of Supervisors appointed a 28-member Regional Task Force consisting of city and county residents. From May 1998 until July 1999, the Regional Task Force met numerous times in order to accomplish its mission of (1) providing guidance and advice to the project team by identifying issues and concerns in the community; (2) providing input to the planning policies; (3) discussing trade-offs represented by various land use and transportation scenarios; and (4) helping to define and recommend a preferred plan. During the course of the planning process, open houses were held as opportunities to obtain input from the public.

The underlying principles of the Regional Plan revolve around the following:

- Urban and Rural Growth Boundaries are designated in the city and in the county's unincorporated areas with sufficient land inside the boundaries to meet the residential, industrial, commercial, institutional, and recreational needs of the communities for the next 30 years and more. Based on the *Flagstaff Area Open Spaces and Greenways Plan* that preceded the Regional Plan and that designated lands as high priority for retention as open space, there already was shared agreement on open space protection when the time came to designate lands for development. The urban growth boundary encompasses a little over half the lands inside the city limits, and on the west side extends into an unincorporated county area where significant residential, commercial and industrial development is expected. The rural growth boundaries are drawn around existing county communities to prevent sprawling onto adjacent federal and state lands.
- Lands suitable for future urban development have been specifically identified and designated in the plan as Planning Reserve Areas. These are located at the periphery of the urbanized areas. Average densities of three, five, or seven dwelling units per acre are required in the city's Planning Reserve Area land use category. The Planning Reserve Area category is recognized as having the potential to develop at urban densities requiring a full range of urban infrastructure and services. The purpose of required densities is to reduce the amount of land consumed for development, to facilitate the protection of

urban open space with access to public lands, and to ensure that future urban development utilizes land and infrastructure efficiently.

- Neighborhoods are strengthened by providing housing for a wide range of households resulting in enhanced neighborhood diversity. Neighborhoods are developed that:
 - do not consume the remaining land supply and the periphery of the community with one housing type (low-density detached)
 - are diverse in use and population
 - are designed for the pedestrian, bicyclist and transit as well as the car
 - embed civic, commercial, and institutional activity in the neighborhoods, and not isolated or remote from residential areas
 - provide a harmonious mix of uses through quality urban design
 - ensure social equity and integration through economic diversity and uses that are inclusive
- Preservation of U.S. Forest Service and State Trust lands are an integral part of a comprehensive open space system. While some state and federal lands are designated for future development, most are proposed to be preserved as open space.
- The Regional Plan promotes infill and redevelopment within the city's urban growth boundary rather than development of outlying or more

remote lands adjacent to the city. Objectives include targeting redevelopment to specific identified areas; orientation towards resident ownership of housing; stabilization and preservation of existing neighborhoods; and quality design that fosters a sense of neighborhood and community.

To facilitate the implementation of the Regional Plan, the city and county will enter into an inter-governmental agreement that calls for mutual review by the city and county of certain actions (rezonings and annexations), developments and land use projects. Changes to the urban and rural growth boundaries and policy text amendments will require review and approval of both entities.

This new, joint city-county Regional Land Use and Transportation Plan will guide the community toward the future it prefers. This plan advances the process in which the greater Flagstaff community created a vision, goals, and action plans that will balance social well being, economic health and environmental quality in the ongoing growth and development of the community.

The Regional Plan was approved by the City Council and Board of Supervisors on November 20, 2001. It will be placed before city voters for ratification in May 2002.

MONTHLY LUNCHEON BEGINS IN FEBRUARY

Since APA members need more fellowship opportunities than just a yearly trip to Chi Town or the Big Apple, area planners and planning students can look forward to monthly luncheons beginning in February. The location will probably be Tempe, a nice central location. Moderate price range is a planning objective. If you have a topic of discussion to suggest, or wish to participate as a facilitator or speaker, please contact Rachael Pitts at rachael.pitts@phoenix.gov, or 602-256-5657.

Pencil it in!

CAREFREE, ARIZONA

TOWN PLANNER
(\$40,000-\$50,000)

The Town of Carefree is accepting applications for the position of Town Planner. Carefree is a small but growing community situated in the beautiful Sonoran Desert in the northeast part of the Phoenix Metropolitan area. Requirements: Graduation from an accredited college or a university with an undergraduate degree in land use planning, urban planning or closely-related field and two (2) years of experience in planning or any equivalent combination of education, training and experience. Applications and job information can be obtained at the Carefree Town Hall, P. O. Box 740, 100 Easy Street, Carefree, Arizona 85377. Phone: (480) 488-3686. Applications or resumes must be received by 4:30 p.m. on January 18, 2002.



FOUNTAIN HILLS WORLD TOWN PLANNING DAY — BIGGEST YET!

by Loras Rauch, Contract Planning Services

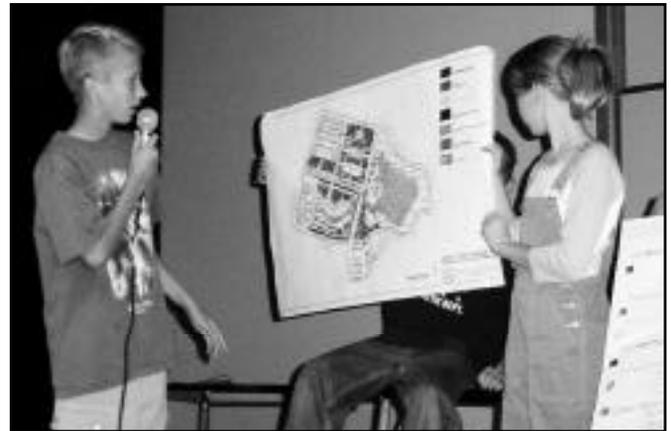
The 3rd Annual Fountain Hills — WTPD event was bigger than ever! Over 225 seventh grade students took place in this year's WTPD events that spanned a three-week period and was woven into their Civic and English courses.



On November 1st a general assembly was held with all the students to introduce them to the project and to provide a quick lesson in municipal planning. Rod Keeling, Executive Director of the Downtown Tempe Community, also provided slides and insights into what elements are needed to make a "dynamic downtown." Thanks Rod!

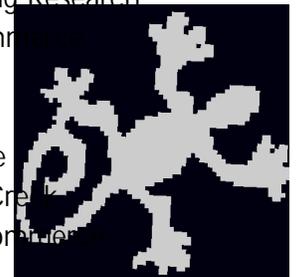
On November 8th AzPA planners facilitated groups of 10–12 students in the four-hour design charette that resulted in 22 master plans being created for downtown Fountain Hills. Student design teams were asked to complete six tasks:

- Develop a "Vision Statement" for their downtown
- Brainstorm their "list of uses" to be included in their downtown plan
- Outline justifications for their actions and location of land uses
- Develop a master plan that locates their preferred uses
- Create a collage that illustrates their vision statement
- Create an outline for a 5-minute presentation on their plan



MUCH THANKS to the 24 planners who volunteered to facilitate the design charette this year; without you this would not have been possible:

Usama Abujbarah, Town of Cave Creek
J.J. Allen, Greater AZ Dev Authority (GADA)
James Atkins, City of Surprise
Elaine Averitt, Maricopa County Planning Dept.
Brooke Bailey, City of Mesa
Juan Brenes, ASU (student)
Dean Brennan, City of Phoenix
Dana Burkhardt, Town of Fountain Hills
Ian Cordwell, Town of Cave Creek
Corey Cox, Corey Cox Planning Research
Jen Donahue, AZ Dept of Commerce
Matt Dudley, ASU (student)
Jordan Feld, Town of Marana
Don Hadder, City of Scottsdale
Kazi Haque, Town of Queen Creek
Kristen Keener, AZ Dept. of Commerce
Karen Keith, City of Goodyear
Matt Morris, ASU (student)
Jesus Murillo, ASU (student)
Sangkyum Nam, ASU (student)
Loras Rauch, Contract Planning Services
Jeff Valder, Town of Fountain Hills
Jon Vlaming, BRW, Inc.
Greg Williams, City of Scottsdale





CAPLA JOB FAIR—UNIVERSITY OF ARIZONA

Planning students from the University of Arizona are pleased to invite you to the CAPLA Job Fair, which will be held on Saturday March 23, 2002 at the Architecture Building of the University of Arizona, from noon to 4:00 p.m.

Firms interested in hiring for positions in architecture, planning, and landscape architecture are welcome to attend. We are interested in summer jobs, internships, full-time and part-time positions.

Participants in the job fair will be provided with a six-foot table and two or three chairs, which will be set up in the T. M. Sundt Design Gallery to encourage informal exchanges of information with students. Firms will also have the opportunity to make short presentations in the auditorium from 12:00 noon to 4:00 p.m. Firms can also sign up for interview space on a first-come basis.

Interviews will be conducted in private offices from 9:00 a.m. to 4:00 p.m. If a firm wishes to interview students, we will mail resumes from interested

students and will set up an interview schedule with the candidates of their choice.

There is a participation fee of \$50 per firm, which includes the services above and a bag lunch for each representative up to a maximum of three. Parking at the architecture building will be free.

Please come and join us in this great event. To obtain more information or a registration form, please contact Linda Erasmus at (520) 626-7675 or by e-mail: at erasmus@u.arizona.edu.

Thanks for your support of this event,

Gabriela Kinkead
Student Liaison
Graduate Planning Student Association (GPS)
University of Arizona
Tel. (520) 623-4506
Fax: (520)623-1705
Kinkead0219@hotmail.com



FOUNTAIN HILLS, *Continued from page 4*



All student teams presented their downtown master plans in front of their peers, teachers, several of the planners, and a Fountain Hills Town Council Member on November 15th. The typical pre-teen amenities such as a skate park, a multi-screen movie



theatre, restaurants, and a water park (converting the fountain) were found in a number of the plans. However, several of the plans included broader community uses such as a "mini" hospital, a hotel, and a new town hall. All of the groups included elements such as plazas, benches, interactive fountains, public art, trolleys or solar powered trams, and a trail system for both pedestrians and bikes (see Rod they were listening).

The **students** learned first hand how difficult consensus building, working together, and bringing their ideas to paper could be when everyone wanted something different in the plan. The **planners** enjoyed the fresh unrestrained design exercise through the eyes of the 7th graders, as well as a new-found admiration and awe of the energy needed to be a 7th grade teacher!



MESSAGE FROM THE PRESIDENT

Members and Friends of AzPA:

In November we had the annual Board retreat where outgoing and incoming members meet to share their experiences of the previous year and to talk about goals for the upcoming year. A good amount of the meeting was devoted to a debriefing on the annual conference. Thanks to the hard work of Frank Behlau, Sue Morman, and Rebecca Ruopp, this year's conference in Tucson has set a new standard. We learned some lessons the hard way, such as negotiating contracts, but now know how to do it better in the future.

We passed along a lot of this information to Steve White, the 2002 Conference Chair. He's got an exciting and different conference proposed for Page, September 25–27. Since your Board made the decision to start looking at the entire state for facilities to hold our annual conference, we've been able to showcase different communities and better serve our members who live outside the Phoenix and Tucson metropolitan areas. We also hope to broaden your perspective by exposing you to different kinds of planning issues and cultures. From the feedback we've received over the last several years, the majority of you agree with this practice.

According to the By-laws, there are four issue committees that are chaired by one of the Directors-At-Large. These are awards, elections, membership, and student affairs. The Board developed goals for each of these committees. Jeff Connell of Jones & Stokes will be chair of the Awards Committee. Their charge for the upcoming year is to 1) use the awards program to increase the visibility of AzPA; 2) make the award submission criteria consistent with National APA; and 3) organize sessions at the annual conference where award winners present their projects/programs. Ron Short at the City of Glendale

will chair the Elections Committee. Their goals for 2002 include 1) promoting teleconferencing in order to encourage more active participation on the Board from planners outside the metropolitan areas; and 2) start recruiting interested parties in January in order to allow more time for people to respond.

The Membership Committee will continue to be chaired by Christine Sheehy of Arizona Land Planning & Development. Her committee will be building on the work she started this past year. Their goals include 1) greater coordination of conferences with associated professional organizations, and 2) providing education and information to related professional organizations such as the homebuilders and realtors associations. Jerry Swanson, new to the Board from the Town of Gilbert, will be chairing the Student Affairs Committee. Their charge includes 1) continuing to build and expand the mentorship program with the three Arizona universities, and 2) supporting efforts to establish a job fair and facilitating placement of students in intern positions.

These four committees need your participation in order to be successful, and they are a great way to get involved without the full responsibilities of serving on the Board. Membership on these committees is open to any active AzPA member, and allows you the opportunity to network and provide a potential springboard to serving on the Board. You can contact our executive director, Patti King, or myself, if you have an interest in any one of these issue committees.

I hope that you will make a resolution to be more involved in AzPA in 2002. We are always looking for fresh ideas and new perspectives.

Carol R. Johnson, AICP

ARIZONA CHAPTER MISSION STATEMENT

The Arizona Planning Association is committed to improving the quality of the built environment and the preservation of the natural environment in the State of Arizona by supporting and advancing the virtues of responsible planning throughout the State; to function as the nucleus for the exchange of ideas and information and to provide the general membership and the public with information necessary to make informed responsible decisions on planning issues.



YOUR OPPORTUNITY TO BECOME A LEADER

*By Ronald N. Short, FAICP
Director-at Large, Nominations*

CHALLENGE

Never before in the history of the Arizona Planning Association has there been such an opportunity for **you** to step up to the plate and hit a home run for planning in Arizona. Many are called, but few actually serve their fellow members of the chapter by providing important leadership as an officer of the Arizona Planning Association.

You don't have to be in planning for many years or even be AICP, except for Vice-President for Professional Development. The major criteria for a chapter member to become a chapter officer is:

- Be a member of the Arizona Planning Association
- Be willing to participate
- Ability to attend board meetings every other month
- Ability to represent all interests in the state, including non-metropolitan areas and citizen planners

YEAR 2002 OPEN CHAPTER OFFICER POSITIONS

President

What a terrific opportunity for a person with vision, planning dedication and leadership skills to guide the chapter over a two-year period. It is a wonderful honor, but has strong responsibilities such as:

- Preside over board and membership meetings
- Provide leadership on the development of chapter policies in coordination with the board
- Prepare the annual written report for board approval and presentation at the annual business meeting
- Create, appoint and discharge all chapter committees as provided in the bylaws
- Represent the chapter on the National APA Chapter Presidents Council

It is a once in a career opportunity to make a difference for the chapter's future. You can quickly see the results of your ideas. You will attend the National APA Conference and be thrilled working with 44 other chapter presidents, APA board and

national staff. You will develop lasting professional ties with planners throughout the country and experience serious fun. It is unlikely that you will ever again have an experience such as being president of an APA chapter.

Treasurer

This is a critically important chapter position for the right person. The position duties include:

- Receive and disburse chapter funds
- Collect chapter dues and assessments not collectible by the national office
- Prepare an annual budget for review and approval by the board
- Maintain accounts, which shall be open to inspection officers and subject to audit
- Prepare a financial report for each board and membership meeting

Yes, these are some serious duties that require a chapter member who is comfortable with figures. The treasurer is responsible for an annual budget of over \$150,000. The secret is the chapter has an outstanding executive director that helps the treasurer and the other officers in their tasks.

Vice-President for Professional Development

This is a more than critical position in one respect, since in the absence of, or in the event of the incapacity of the president, the vice-president of professional development assumes the duties of president.

This is a time-consuming, but highly rewarding position with the chapter, which does require the person to be a member of the American Institute of Certified Planners. The duties include:

- Chair a professional development committee
- Develop and maintain a continuing professional education program. This means making arrangements for six all-day professional development workshops.
- Advise and consult prospective members of AICP as to qualification, purpose and programs of AICP. This also means conducting one all-day AICP exam preparation workshop, an AICP exam

Continued on page 8



BECOME A LEADER, *Continued from page 7*

preparation session and an ethics session at the annual conference.

- Represent the chapter at the APA/AICP National Conference meeting of professional development officers
- Conduct an annual scholarship program awarding four \$2,000 scholarships for each planning program in the state
- Maintain a strong mentor program. Currently there are 46 students and mentors in the program.
- Coordinate the chapter nomination of fellows to national AICP
- Keep in contact with the national AICP staff and provide annual activity information to national
- Prepare articles for the newsletter on professional development activities and ethics

This is not an overwhelming job if the person organizes and delegates tasks. Again, it takes a special person who really enjoys the educational and professional activities.

Vice President for 2004 Conference

Chapter members are asked to seriously consider if they would like to have their community as the location of the 2004 chapter conference. The chapter member from that community who proposes the 2004 conference will be placed on the ballot as vice president for 2004 conference. Again, this is a time-consuming

but important position. The job is made easier with a strong conference committee and with delegation of tasks.

This year the chapter had a highly successful conference in Tucson with 361 participants. In 2002, the chapter will be hosted by Page, Arizona. Glendale, Arizona will be the conference city for 2003. The chapter usually rotates the general location of conferences between the south, north and central areas of the state.

At-Large Directors

You don't get off easy being an at-large director. The board assigns you a very important program to lead, such as awards, nominations/elections or student affairs. It is your responsibility to accomplish an assigned program, attend board meetings and participate in the activities of the chapter.

Time Schedule

It would be appreciated if you would think now about running for one of these positions in 2002. Please give me a call at (623) 930-2592 or e-mail me at rshort@ci.glendale.az.us to discuss the positions. Position statements would need to be submitted during July 2002. Ballots are mailed out in August 2002 with announcement of new officers at the Awards Luncheon.



AICP EXAM PREP COURSES

*By Michelle Dodds, AICP
Vice President for Professional Development*

The chapter will once again offer AICP exam prep courses in Phoenix, Tucson and possibly Flagstaff in 2002, depending upon those who have registered to take the exam. The Phoenix course will be facilitated by Michael Waiczis and has been scheduled for Friday, February 22, 2002. Those members who have registered to take the exam and are determined eligible will be mailed additional information on the courses in early 2002. If you are interested in obtaining an AICP exam study manual, please mail a check in the amount of \$18.95 to the chapter office, and you will receive the manual by return mail immediately.

**TAKE THE INITIATIVE—
PLAN A CONFERENCE SESSION
FOR CAL APA OCTOBER 2002**

Have you had a good idea lately? Do you want to break out of your routine, and talk to experts about a planning topic that particularly interests you, or are you an expert willing to share your experiences? Here's your chance to make your organization look good, interact with other planning professionals, provide new perspectives, and justify a trip to beautiful San Diego next fall (October 6-9, 2002) for the California Chapter APA Conference. Please visit our website, www.plandiago.com, and click "Call for Papers." Take a leadership role in organizing a session focusing on your favorite planning issue. Remember to save the dates—a very special conference is in store for you. Californians are extending a special warm and friendly welcome to Arizona planners.





THE ROCKY MOUNTAIN LAND USE INSTITUTE

in cooperation with the
AMERICAN PLANNING ASSOCIATION

chapters in:

Arizona, Colorado, Kansas, Nebraska, Nevada, New Mexico, Oklahoma, Utah, and
Western Central (Idaho, Montana, North Dakota, South Dakota, and Wyoming)

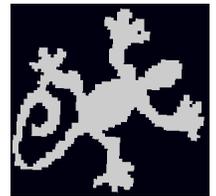
PRESENTS

THE ELEVENTH ANNUAL LAND USE CONTINUING EDUCATION CONFERENCE

Thursday and Friday, March 7 – 8, 2002

at

The University of Denver College of Law
1900 Olive Street, Denver, Colorado



This two-day land use conference for planners, attorneys, developers, and public officials offers the combined expertise of outstanding and experienced land use professionals for stimulating discussion on both urban and rural land development issues. The Conference opens with a thought-provoking presentation by **Randal O'Toole**, author of *The Vanishing Automobile and Other Urban Myths*, questioning the wisdom of Smart Growth and The New Urbanism, followed by incisive commentary by two leading proponents in the debate. **True West: Authentic Development Patterns for Small Towns and Rural Areas** will present the results of the Institute's groundbreaking study on rural development patterns and discuss how communities are working with developers to ensure that new projects fit with the Western landscape. In **Busted! The Future of Real Estate Development**, **Rick Pederson** will discuss the rise and fall of commercial and residential construction and value in the nation and Colorado, predict the timing and shape of the next cycle, and summarize emerging economic and social issues which will underlie the resumption of growth. The plenary sessions on Thursday close with a lively debate and critical analysis by two prominent litigators and scholars of key proposals arising out of the **American Planning Association's acclaimed Growing Smart legislative reform initiative**.

Friday's special concurrent sessions encompass a variety of topics related to significant urban and rural land development issues in the West, including *The Interdependence of Planning & Street Standards; Meeting the Needs of Aging Baby Boomers Through Planning & Zoning; Design Review; Vacation Clubs and Fractional Ownership in the Mountain Resorts; New Growth Management Rules in Colorado; Can Regional Planning Work in the West?; Adding Up the Costs of Growth in the Rural West; Promises & Pitfalls of Urban Redevelopment; Trends in Private Open Space Set Aside Regulations; Financing Smart Growth & Affordable Housing; Transferable Development Rights Grow Up—Case Studies of Two TDR Programs in the West; Trends in Land Use Ethics; Public Open Space Tools; The Night Lighting Revolution; How to Talk to the Media About Land Use Issues; Geographic Information Systems; Local Protection of View Corridors & Viewsheds; and Mixed-Use Mania.*

Members of APA chapters will receive a detailed conference brochure in January. For a conference brochure or questions, call (303) 871-6239.

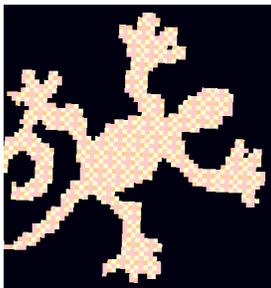


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2002 Arizona Planning Association ■ Important Dates to Remember

JANUARY

- 18 Board of Directors Meeting
- 31 Newsletter Article Deadline

FEBRUARY

- 22 AICP Exam Prep, Phoenix

MARCH

- TBD AICP Exam Prep, Tucson
- 4 AICP Exam Site Registration Deadline
- 7-8 RMLUI Conference
- 23 UofA Job Fair—CAPLA

APRIL

- 13-17 APA National Conference

TO PUBLISH

Articles should not exceed four pages, single spaced, 12 point font, formatted in Word Perfect or MS Word. Be sure to spell check your article. Graphics are encouraged: tables and charts saved as either Excel or Lotus (*.xls or *.wk4); pictures and maps saved in bitmap, tiff or eps format (*.bmp, *.tif, or *.eps). Submissions should be e-mailed or sent on 3.5" disk to the newsletter editor, co-editor, or staff administrator. Please include your name, title, organization, phone number, and e-mail address.

